

ENGINEERING & CONSTRUCTION RISK INSTITUTE

Document number: ECRI-PE-002 (DESC)	Multi-Office Project Execution	Page: 1 of 1
Revised: 20 March 2010		

Purpose; This document defines the issues that are unique to the execution of projects between two or more project offices, within the same organisation or as part of a teaming arrangement with another E&C company, and makes recommendations to reduce the risks associated with this type of project execution and therefore ensure a successful outcome.

Introduction; Many of the major E&C companies, which have offices located in different regions of the world, practice Multi –Office execution when appropriate. Those companies that have offices in India and the Far East often use these offices as a basis for keeping costs down and are often referred to as ‘High Value, Low Cost’ centers and many have developed a standard work process for this type of project execution.

Apart from the issue of cost savings, other reasons that can influence the use of Multi –Office execution can include; optimization of resources, local knowledge (standards and codes etc.), Client location.

Whilst the use of multi-office execution will be attractive in certain circumstances, it needs to be recognized that it has its own issues, is different, and is more complex than single office execution.

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