

ENGINEERING & CONSTRUCTION RISK INSTITUTE

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Managing Subcontractors HSE Performance

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Purpose: To discuss the issues and risks related to the Health, Safety and Environmental (HSE) performance of subcontractors, and ways in which to ensure that they are managed to provide a satisfactory level of HSE performance and therefore reduce the risk to the project.

Introduction: Whilst generally EPC contractors have a very professional approach to HSE, they have a lot of exposure through the activities of their subcontractors particularly during the construction phase of the project and are often challenged to implement a successful HSE management process.

Subcontractors often undertake many of the higher risk activities, e.g. excavation, heavy transport, heavy lifting, working at heights, confined space entry, security etc. and historically, subcontractor employees have higher rate of incidents which, apart for the human consequences of injury and illness, has a detrimental effect on the EPC Contractor and the project itself. Some construction companies do not actively promote a culture of safety and this can be apparent in certain regions of the world.

Therefore it is important that the EPC Contractor puts in place a properly structured HSE Management Plan and further ensures that all project participants strictly adhere to this plan.

ECRI Description file – The complete version if this document is located in the Sponsors Resources area of this website and requires a Sponsors Login to access.

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