

EDUCATION & TRAINING CALENDAR

TITLE	DURATION	2021 PROGRAMME
#1 E&C Risk – Setting the Scene: Introduction to Risk Management	90 minutes	Tuesday, 13 April 2021 , 8 am UK Time Wednesday, 14 April 2021 , 4 pm UK Time
#2 Key Risk Area – The Front End: Invitation to Bid, Bid Submission, Contract Negotiation and Award	90 minutes	Tuesday, 27 April 2021 , 8 am UK Time Wednesday, 28 April 2021 , 4 pm UK Time
#3 Elements of Best Risk Practices: EPC Project Implementation through to 'Mechanical Completion'	90 minutes	Tuesday, 11 May 2021 , 8 am UK Time Wednesday, 12 May 2021 , 4 pm UK Time
#4 Key Risk Area – The Back End: Project Completion through to Project Close-Out	45 minutes	Tuesday, 25 May 2021 , 8 am UK Time Wednesday, 26 May 2021 , 4 pm UK Time
#5 Key Risk Area – Inadequate Handling of Change: Change Management Throughout the Project Life-Cycle	45 minutes	Tuesday, 7 September 2021 , 8 am UK Time Wednesday, 8 September 2021 , 4 pm UK Time
#6 Key Risk Area – Inadequate Handling of Change: Secondary Impact / Consequences of Change	90 minutes	Tuesday, 21 September 2021 , 8 am UK Time Wednesday, 22 September 2021 , 4 pm UK Time
#7 Key Risk Area – Working with Others: Collaborative Working Arrangements in the E&C Industry	90 minutes	Tuesday, 5 October 2021 , 8 am UK Time Wednesday, 6 October 2021 , 4 pm UK Time
#8 Enterprise Risk Management: Introduction to ERM Industry	60 minutes	Tuesday, 19 October 2021 , 8 am UK Time Wednesday, 20 October 2021 , 4 pm UK Time